Harnessing the opportunities of a globalised Europe

Focus on Association Management

Rachel Barlow, Vice President, Kellen Europe .



Contents

I. Association Trends in Europe II. EU – US III. EU – US – and beyond IV. Brussels: a new centre of importance



I - Association Trends in Europe

- The new EU geography
- Association Trends



Europe : What a Market!

27 Member States, 23 Official Languages



KELLEN *europe*

Association Trends in Europe

- Increase in "Association Creation"
- New lobbying playing field
- Shift from Policies to Standards (EU and global)
- Greater role of Civil Society
- European Associations are now Global Assocs.



Association Trends in Europe

- Association management is not truly recognised so far as a "profession" in Europe, but...
- Over 70% of EU business associations are located in Brussels
- Majority are federations
 - ~ 65% are federations (assocs. only)
 - ~ 25% are mixed membership structure (companies and assocs.)
 - ~ 10% are direct membership (companies only)



II - EU - US

- An important relationship
- Role of the Transatlantic Business Dialogue



EU – US: An Important Relationship

	US	EU25	EU15	Euro-Zone	
Area	9,631	3,893	3,154	2,456	
(2003 thousands, km sq)					
Population	293.03	454.56	380.36	306.70	
(2003 millions)					
GDP	11,000	11,017	10,522	8,209	
(2003, current prices, USD billions)					
GDP increase, 2002-03	3.10%	0.90%	0.80%	0.50%	
GDP per Capita	37,756	24,027	27,511	26,595	
(2003, in PPS/inhabitant)					
Total Imports	1,517	1,047	1,570	2,848	
(2003 USD billions)					
Total Exports	1,021	1,250	1,633	3,025	
(2003 USD billions)					
% of EU25 Exports to US		24.00%			
(Quarter 1 2006)					
% of EU25 Imports from US		15.20%			
(Quarter 1 2006) % of US Exports to EU25	21.10				
(Quarter 1 2006)	21.10				
% of EU25 Imports from US	19.10				
(Quarter 1 2006)					



EU – US: Role of the TABD

- Since its re-launch in 2003, 30 CEOs meet alongside EU-US Summits
- Goal: to boost transatlantic trade and investment through the removal of barriers caused by regulatory differences
- **Successes**: Providing valuable input into the process of transatlantic economical integration and pushing forward horizontal integration
 - <u>Example 1</u>: The EU-US Summit in 2005, a roadmap for governments to "recognise the need of a deeper integration through regulatory harmonisation" ≈ position of TABD
 - <u>Example 2</u>: Helped to shape the restart of the Lisbon Agenda with an increased economic focus.
- Now: A Transatlantic Economic Council (TEC), has been set up by US and EU governments to further transatlantic economic integration, which will hold its first meeting later in the autumn



EU – US: More business developments

- 'Framework for advancing Transatlantic Economic Integration' signed in 2007
 - 5 lighthouse priority projects
 - IPR
 - Secure trade (secure, safe international supply chains)
 - Financial Markets (accounting & reporting standards)
 - Innovations and Technology (incl. health, RFID, research)
 - Reduction of obstacles to investment
- Open Skies Agreement



III - EU – US – and Beyond

- Policy Migration
- The Role of China



Policy Migration

- Policy Migration : "the setting up of similar policies based on previous policies already implemented elsewhere"
- European environmental legislation on
 - Hazardous substances,
 - Waste, and
 - Chemicals
- Applies to all companies marketing in the EU
- Global implications China's legislation
- Global implications role for associations



Global Impact of EU law

- Recent example:
 - Microsoft court ruling September 2007
 - Implications for global software industry due to promotion of interoperability;
 - Apple, Google and Intel now may be affected



IV - Brussels: a new centre of importance

- Enlargement effects
- New lobbying codes: the European Transparency Initiative



A few facts about Brussels

Home to:

- the EU institutions
- NATO
- 120 international governmental organisations
- 15,000 lobbyists
- ~1,400 companies and interest groups (including associations)
- 159 Embassies
- 2,500 diplomats
- <u>31% of the population is of foreign origin</u>



EU Enlargement Impacts – 2004 & 2007

- <u>2004 Enlargement Impact on EU Member States' Associations</u> and EU Associations:
 - New coalitions building on European Issues
 - Associations in new EU countries educated members
 - EU umbrella federations felt new challenges
 - Dilution of big players' influence at EU level
 - New facts and figures in each sector; change of benchmarks
- 2007 Impact on EU Member States' Associations and EU Associations:
 - New awareness needed of market reality in terms of competition, M&A, opportunities, obstacles, growth areas and markets
 - Maintain alliances, create new innovative partnerships with national and local authorities and industries



European Transparency Initiative

- Launched in late-2005, aims to increase the EU's voice with its citizens through being more open
- Three-pronged initiative:
 - 1. Transparency and Interest Representation
 - Codes on lobbying
 - 2. The Commission's minimum standards for consultation
 - 3. Publication of Data on Beneficiaries of EU Funds
 - Data from EU and its Member States EU Associations



The World's in Brussels...are you?





CONTACT US

Kellen Europe

Rachel Barlow

Avenue Marcel Thiry 204 B-1200 Brussels

+32 (0) 2 774 96 10 info@kelleneurope.com

www.kelleneurope.com

