

Key Takeaways from 29 August 2023

Open Discussion/Roundtable

• On-Site Registration Observations and Handling Last Minute Registrations:

- o Consider new and different pricing structures and even an inflated on-site or a VIP rate.
- o For those registering on-site offer a mobile registration process.
- o Track attendance closely to ensure onsite staffing needs are appropriate.

Attracting Buyers:

- o Create different programs to attract them and think about the diverse personalities.
- o Have incentives to them to stay until the end of the event.
- o Have partners for digital transformation.
- o Promote AI (Artificial Intelligence) and AR (Augmented Reality) to do new and innovative things that align with the needs of customers.
- o Bringing in the end users.
- o Vetting products that are new.
- o Partner with distinct groups who can supply relationships and support the sales team.
- Offer press conference days before or on the first day of the event and have presentations by the press on the latest trends.

• Adding A Consumer Element:

- o Capitalize on the fan aspect, such as a festival offsite or brings in concerts, musicians, performers, actors, or speakers.
- o Try a listening tour with your larger customers to figure out what they are doing and how one can hook onto it.
- o Be open to new and distinct types of opportunities.

Building Your Sales Pipeline:

- Utilize different platforms and programs to increase operation efficiencies, to align sales and marketing efforts, and to introduce buyers and sellers.
- Visit other targeted industry events.
- o Review customer relationship management and sales software to see how the sales team is spending their time.
- o Get training in sales proposal writing.
- o Invest in value-added selling.
- o Consider face to face interaction as well as customer lists.
- O Have multiple salespeople sell different processes and try to adapt and have the person with best relationship reach out and sell wholistically to the customer.

Sales Mix and Profit Margin:

- o Spend time vetting programs to see what to add and what to take away.
- o Look at total ROI (Return on Investment), survey results, and what is competitive.



o Manage profit margin and cost savings in efficiencies by vendor.

• Dynamics of Vendors in Cities:

- o Have discussions at convention center level and industry level.
- o Look at the main cities across the United States.
- o Address issues collectively.
- o Review costs and experiences.
- o Discuss renovations in cities.
- o Look at concerns for future talent for industry.

• Different Objectives to Focus on 2024:

- o Internet reliability and pricing.
- o Sustainability
 - Carbon footprint audit
 - Focus on smaller meetings into a larger meeting.
 - Have 25-30 meetings in one place versus flying in for every meeting.
 - Creating a true industry standard for sustainability.
- o Cost containment outside the convention center level.
- o Cost containment exclusive to the convention center level.

A special thanks to TMS for sponsoring this important session that allows large show organizers to learn about key issues affecting shows larger than 200,000 NSF while providing a forum for open dialogue and exchange.

